ESG Report

Additional Information

Annexure I

Status of compliance with the conditions imposed by the Commission's Notification No.BSEC/ CMRRCD/2006-158/207/ Admin/80, dated 3 June 2018 issued under section 2CC of the Securities and Exchange Ordinance, 1969:

| Condition | Title | | tus ("√" has been opriate column) | Demonstra (If ann.) | |
|---------------|---|----------|--------------------------------------|---|--|
| No. | riue | Complied | Not Complied | Remarks (If any) | |
| 1 | Board of Directors (BoD) | | | | |
| 1(1) | Board's Size (number of Board members – minimum 5 and maximum 20) | √ | | Grameenphone Board is comprised of 10 (Ten) Directors | |
| 1(2) | Independent Directors | | | | |
| 1(2)(a) | At least one-fifth (1/5) of the total number of directors shall be independent directors (ID); | √ | | There are 2 (Two) IDs out of total 10 (Ten) Directors | |
| 1(2)(b)(i) | Independent director does not hold any shares in the Company or holds less than one percent (1%) shares of the total paid-up shares | V | | The IDs have submitted declarations about their compliances | |
| 1(2)(b)(ii) | | | | -do- | |
| 1(2)(b)(iii) | Independent director has not been an executive of the Company in the immediately preceding 2 (two) financial years | √ | | -do- | |
| 1(2)(b)(iv) | Independent director does not have any other relationship, whether pecuniary or otherwise, with the Company or its subsidiary or associated companies | V | | -do- | |
| 1(2)(b)(v) | Independent director is not a member or TREC (Trading Right Entitlement Certificate) holder, director or officer of any stock exchange | V | | -do- | |
| 1(2)(b)(vi) | Independent director is not a shareholder, director excepting independent director or officer of any member or TREC holder of stock exchange or an intermediary of the capital market | √ | | -do- | |
| 1(2)(b)(vii) | | | | -do- | |
| 1(2)(b)(viii) | Independent director is not independent director in more than 5 (five) listed companies | √ | | -do- | |
| 1(2)(b)(ix) | Independent director has not been convicted by a court of competent jurisdiction as a defaulter in payment of any loan or any advance to a bank or a Non-Bank Financial Institution (NBFI) | V | | -do- | |
| 1(2)(b)(x) | Independent director has not been convicted for a criminal offence involving moral turpitude | V | | -do- | |
| 1(2)(c) | The independent director(s) shall be appointed by the Board and approved by the shareholders in the Annual General Meeting (AGM) | V | | a) The Board extended the tenure of Dr. Salahuddin as an Independent director for a second term of three (3) years and the shareholders approved his extension at the 25th AGM b) Mr. Abdul-Muyeed Chowdhury is in his 1st term, and his appointment was approved at the 24th AGM | |
| 1(2)(d) | The post of independent director(s) cannot remain vacant for more than 90 (ninety) days; | V | | No such case in the reporting year | |



| Condition | Title | | tus ("√" has been opriate column) | Remarks (If any) |
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| No. | Title | Complied | Not Complied | nomarks (if any) |
| 1(2)(e) | The tenure of office of an independent director shall be for a period of 3 (three) years, which may be extended for 1 (one) tenure only | V | | Mr. Abdul-Muyeed Chowdhury is in his regular term of office The tenure of Dr. Salahuddin as an Independent director was extended for a second term of three (3) years with the approval of BSEC and Shareholders |
| 1(3) | Qualification of Independent Director | | | |
| 1(3)(a) | Independent director shall be a knowledgeable individual with integrity who is able to ensure compliance with financial laws, regulatory requirements and corporate laws and can make meaningful contribution to the business | √ | | The qualification and background of IDs justify their abilities as such |
| 1(3)(b)(ii) | Corporate Leader who is or was a top level executive not lower than Chief Executive Officer or Managing Director or Deputy Managing Director or Chief Financial Officer or Head of Finance or Accounts or Company Secretary or Head of Internal Audit and Compliance or Head of Legal Service or a candidate with equivalent position of an unlisted company having minimum paid-up capital of BDT 100 million or of a listed company; | V | | |
| 1(3)(b)(iii) | Independent director shall be former official of government or statutory or autonomous or regulatory body in the position not below 5 th Grade of the national pay scale, who has at least educational background of Bachelor degree in economics or commerce or business or law | √ | | |
| 1(3)(b)(iv) | Independent director shall be university Teacher who has educational background in Economics or Commerce or Business Studies or Law | V | | |
| 1(3)(c) | Independent director shall have at least 10 (ten) years' experiences in any field mentioned in clause (b) of the code | V | | |
| 1(4)(a) | The positions of the Chair of the Board and the Chief Executive Officer (CEO) of the Company shall be filled by different individuals | V | | The Chair and the CEO are different individuals with clearly defined roles and responsibilities |
| 1(4)(b) | The CEO shall not hold the same position in another listed company | √ | | The CEO does not hold the same position in any other listed company |
| 1(4)(c) | The Chair of the Board shall be elected from among the non-executive directors of the Company | V | | All Board members are non- executive director. The Chair of the Board is non-executive director |
| 1(4)(d) | The Board shall clearly define respective roles and responsibilities of the Chair and the CEO | V | | The Board clearly defined roles and responsibilities of the Chair and the CEO |
| 1(4)(e) | In the absence of the Chair of the Board, the remaining members may elect one of themselves from non-executive directors as Chair for that particular Board's meeting; the reason of absence of the regular Chair shall be duly recorded in the minutes | None | | No such case in the reporting year |
| 1(5) | The Directors' Report shall include the following ad | ditional statem | ents | |
| 1(5)(i) | Industry outlook and possible future developments in the industry | √ | | Included in the Directors' report on Page 51 of the Annual Report |
| 1(5)(ii) | Segment-wise or product-wise performance | √ | | Included in the Directors' report on Page 48 of the Annual Report |
| 1(5)(iii) | Risks and concerns including internal and external risk factors, threat to sustainability and negative impact on environment, if any | √ | | Included in the Directors' report on Page 50 of the Annual Report |
| 1(5)(iv) | Discussion on Cost of Goods sold, Gross Profit Margin and Net Profit Margin, where applicable | √ | | Included in the Directors' report on Page 49 of the Annual Report |

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| Condition | Title | | tus ("√" has been opriate column) | | |
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| No. | Title | Complied | Not Complied | Remarks (If any) | |
| 1(5)(v) | Discussion on continuity of any extraordinary activities and their implications (gain or loss) | √ | - | Included in the Directors' report on Page 52 of the Annual Repor | |
| 1(5)(vi) | Detailed discussion on related party transactions along with a statement showing amount, nature of related party, nature of transactions and basis of transactions of all related party transactions | V | | Included in the Directors' report on Page 51 of the Annual Report | |
| 1(5)(vii) | Statement of utilisation of proceeds raised through public issues, rights issues and/or any other instruments | V | | Included in the Directors' report on Page 51 of the Annual Report | |
| 1(5)(viii) | Explanation if the financial results deteriorate after the Company goes for Initial Public Offering (IPO) | √ | | Included in the Directors' report on Page 51 of the Annual Report | |
| 1(5)(ix) | Explanation on any significant variance that occurs between Quarterly Financial performances and Annual Financial Statements | √ | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(x) | Statement of remuneration paid to the directors including independent directors | √ | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xi) | Statement that the financial statements prepared by the management of the issuer company present fairly its state of affairs, the result of its operations, cash flows and changes in equity | V | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xii) | Proper books of account of the issuer company have been maintained | V | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xiii) | Appropriate accounting policies have been consistently applied in preparation of the financial statements and that the accounting estimates are based on reasonable and prudent judgement | V | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xiv) | International Accounting Standards (IAS) or International Financial Reporting Standards (IFRS), as applicable in Bangladesh, have been followed in preparation of the financial statements and any departure there from has been adequately disclosed | V | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xv) | The system of internal control is sound in design and has been effectively implemented and monitored | √ | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xvi) | A statement that minority shareholders have been protected from abusive actions by, or in the interest of, controlling shareholders acting either directly or indirectly and have effective means of redress | V | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xvii) | There is no significant doubt upon the issuer company's ability to continue as a going concern, if the issuer company is not considered to be a going concern, the fact along with reasons there of shall be disclosed | V | | Included in the Directors' report on Page 50 of the Annual Report | |
| 1(5)(xviii) | Explanation that significant deviations from the last year's operating results of the issuer company shall be highlighted and the reasons thereof shall be explained | √ | | Included in the Directors' report on Page 51 of the Annual Report | |
| 1(5)(xix) | Key operating and financial data of at least preceding five (5) years shall be summarised | √ | | Given on Page 66 of the Annual Report | |
| 1(5)(xx) | An explanation on the reasons if the issuer company has not declared dividend (cash or stock) for the year | Not applicable | | No such case in the reporting year | |
| 1(5)(xxi) | Board's statement to the effect that no bonus share or stock dividend has been or shall be declared as interim dividend | V | | Included in the Directors' report on Page 51 of the Annual Repor | |
| 1(5)(xxii) | The total number of Board meetings held during the year and attendance by each director | √ | | Included in the Directors' report on Page 61 of the Annual Report | |
| 1(5)(xxiii) | Pattern of shareholding and name wise details | | | | |
| 1(5)(xxiii)(a) | Parent or Subsidiary or Associated Companies and other related parties | V | | Included in the Directors' report on Page 62 of the Annua Report | |
| 1(5)(xxiii)(b) | Directors, Chief Executive Officer, Company Secretary, Chief Financial Officer, Head of Internal Audit and Compliance and their spouses and minor children | V | | Included in the Directors' report on Page 62 of the Annual Report | |

| Condition | Tisto | | tus ("√" has been opriate column) | | |
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| No. | Title | Complied | Not Complied | Remarks (If any) | |
| 1(5)(xxiii)(c) | Executives | √ | | Included in the Directors' report on Page 62 of the Annua Report | |
| 1(5)(xxiii)(d) | Shareholders holding ten percent (10%) or more voting interest in the Company | V | | Included in the Directors' report on Page 62 of the Annua Report | |
| 1(5)(xxiv) | In case of the appointment/re-appointment of a di | rector, disclose | : | <u>'</u> | |
| 1(5)(xxiv)(a) | A brief resume of the director | √ | | Given on Page 29 of the Annual Report | |
| 1(5)(xxiv)(b) | Nature of his/her expertise in specific functional areas | √ | | Given on Page 29 of the Annua Report | |
| 1(5)(xxiv)(c) | Names of Companies in which the person also holds the Directorship and the membership of committees of the Board | √ | | Given on Page 139 of the Annua Report | |
| 1(5)(xxv) | Management's Discussion and Analysis signed by CE and operations along with a brief discussion of change | | | | |
| 1(5)(xxv)(a) | Accounting policies and estimation for preparation of financial statements | √ | | Stated as Annexure -V (Management's Discussion and Analysis) of the Directors' Report on Page 64 of the Annual Report | |
| 1(5)(xxv)(b) | Changes in accounting policies and estimation, if any, clearly describing the effect on financial performance or results and financial position as well as cash flows in absolute figure for such changes | √ | | -do- | |
| 1(5)(xxv)(c) | Comparative analysis (including effects of inflation) of financial performance or results and financial position as well as cash flows for current financial year with immediate preceding five years explaining reasons the | √ | | -do- | |
| 1(5)(xxv)(d) | Compare such financial performance or results and financial position as well as cash flows with the peer industry scenario | V | | -do- | |
| 1(5)(xxv)(e) | Briefly explain the financial and economic scenario of the country and the globe | V | | -do- | |
| 1(5)(xxv)(f) | Risks and concerns issues related to the financial statements, explaining such risk and concerns mitigation plan of the Company; and | √ | | -do- | |
| 1(5)(xxv)(g) | Future plan or projection or forecast for company's operation, performance and financial position, with justification thereof, i.e., actual position shall be explained to the shareholders in the next AGM | √ | | -do- | |
| 1(5)(xxvi) | Declaration or certification by the CEO and the CFO to the Board | √ | | Stated as Annexure -IV of the Directors' Report on Page 63 of the Annual Report | |
| 1(5)(xxvii) | The report as well as certificate regarding compliance of conditions of this Code shall be disclosed | √ | | The Certificate regarding compliance of the conditions is disclosed on page 70 of the Annual Report | |
| 1(6) | The Company shall conduct its Board meetings and record the minutes of the meetings as well as keep required books and records in line with the provisions of the relevant Bangladesh Secretarial Standards (BSS) as adopted by the Institute of Chartered Secretaries of Bangladesh (ICSB) | V | | Company conducts its Board meetings and record the minutes of the meetings as well as keep required books and records as per provisions of the Companies Act 1994 and Bangladesh Secretarial Standards (BSS) as adopted by ICSB | |
| 1(7)(a) | The Board shall lay down a Code of Conduct, based on the recommendation of the Nomination and Remuneration Committee (NRC) at condition No. 6, for the Chair of the Board, other board members and Chief Executive Officer of the Company | √ | | There is a written Code of Conduct for the Chair of the Board, other board members and CEO of the Company, which was recommended by the NRC and approved by the Board | |
| 1(7)(b) | The Code of Conduct as determined by the NRC shall be posted on the website of the Company | V | | The Code of Conduct as recommended by the NRC and approved by the Board is available on the website of the Company | |

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| Condition | Title | | us ("√" has been opriate column) | Remarks (If any) | |
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| No. | Title | Complied Not Complied | | nomaino (ii ariy) | |
| 2 | Governance of Board of Directors of Subsidiary Company | Not applicable | | Grameenphone does not have any subsidiary Company as on reporting date | |
| 3(1)(a) | The Board shall appoint a Chief Executive Officer (CEO), a Company Secretary (CS), a Chief Financial Officer (CFO) and a Head of Internal Audit and Compliance (HIAC) | V | | The CEO, CFO, CS, Head of Internal Audit and Head of Ethics & Compliance have been appointed by the Board | |
| 3(1)(b) | 3(1)(b) The positions of the CEO, CS, CFO and HIAC shall be filled by different individuals | | | The CEO, CFO, CS, Head of Internal Audit and Head of Ethics & Compliance are different individuals and their roles and responsibilities are separately defined | |
| 3(1)(c) | The CEO, CS, CFO and HIAC of a listed company shall not hold any executive position in any other company at the same time | V | | The CEO, CFO, CS, Head of Internal Audit and Head of Ethics & Compliance do not hold any executive position in any other Company | |
| 3(1)(d) | The Board shall clearly define respective roles, responsibilities and duties of the CFO, the HIAC and the CS | V | | The roles and responsibilities are separately defined | |
| 3(1)(e) | The CEO, CS, CFO and HIAC shall not be removed from their position without approval of the Board as well as immediate dissemination to the Commission and stock exchange(s) | None | | No such case in the reporting year | |
| 3(2) | The CEO, CS, CFO and HIAC of the Company shall attend the meetings of the Board | V | | The CEO, CFO, CS, Head of Internal Audit and Head of Ethics & Compliance attended in the Board Meetings | |
| 3(3)(a) | The CEO and CFO shall certify to the Board that they have reviewed financial statements for the year and that to the best of their knowledge and belief | V | | The CEO and CFO have duly certified to the Board and the declaration is disclosed as Annexure-IV on page 63 of the Annual Report | |
| 3(3)(a)(i) | These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading | V | | -do- | |
| 3(3)(a)(ii) | These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards and applicable laws | V | | -do- | |
| 3(3)(b) | The CEO and CFO shall also certify that there are, to the best of their knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or in violation of the code of conduct for the Company's Board or its members | V | | -do- | |
| 3(3)(c) | The certification of the CEO and CFO shall be disclosed in the Annual Report | $\sqrt{}$ | | The declaration by the CEO and CFO is disclosed on page 63 of the Annual Report | |
| 4(i) | There shall be an Audit Committee as a sub- committee of the Board | √ | | The Board formed the Audit Committee on 10 November 2008 | |
| 4(ii) | There shall be a Nomination and Remuneration Committee as a sub-committee of the Board | √ | | The Board formed the NRC on 11 December 2018 | |
| 5(1)(a) | The Company shall have an Audit Committee | √ | | Audit Committee is established as per BSEC guidelines | |
| 5(1)(b) | The Audit Committee shall assist the Board in ensuring that the financial statements reflect true and fair view of the state of affairs of the Company and in ensuring a good monitoring system within the business | V | | The Audit Committee discharges as per BSEC guidelines | |
| 5(1)(c) | The Audit Committee shall be responsible to the Board; the duties of the Audit Committee shall be clearly set forth in writing | V | | The duties of the Audit Committee are clearly defined in the Board approved Audit Committee Charter as per BSEC guidelines | |
| | | √ | | Audit Committee comprises of | |

| Condition | Title | | tus ("√" has been opriate column) | Remarks (If any) | |
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| No. | ritie | Complied | Not Complied | Hemarks (II any) | |
| 5(2)(b) | The Board shall appoint members of the Audit Committee who shall be non-executive directors of the Company excepting Chair of the Board and shall include at least 1 (one) independent director | V | | All members of the Audit Committee are non-executive directors, out of which one member is ID. All the members are appointed by the Board. The Chair of the Board is not the member of the Audit Committee | |
| 5(2)(c) | All members of the audit committee should be "financially literate" and at least one (1) member shall have accounting or related financial management background and ten (10) years of such experience | V | | Based on the academic qualifications and professiona experience, which provided on page 29 of the Annual Report demonstrate that all the existing members of the Audit Committee are "financially literate" and they have "related financial management' experience as per BSEC notification | |
| 5(2)(d) | The Board shall appoint new Committee member to fill up the casual vacancy immediately or not later than one (1) month from the date of vacancy in the Committee to ensure continuity of the performance of work of the Audit Committee | None | | No such case in the reporting year | |
| 5(2)(e) | The Company Secretary shall act as the secretary of the Committee | √ | | In practice | |
| 5(2)(f) | The quorum of the Audit Committee meeting shall not constitute without at least one (1) independent director | √ | | In practice | |
| 5(3)(a) | he Board shall select 1 (one) member of the udit Committee to be Chairperson of the Audit ommittee, who shall be an independent director | | | The Chair of the Audit Committee is an Independent Director | |
| 5(3)(b) | In the absence of the Chairperson of the Audit Committee, the remaining members may elect one of themselves as Chair for that particular meeting and the reason of absence of the regular Chairperson shall be duly recorded in the minutes | V | | No such case in the reporting year | |
| 5(3)(c) | Chair of the Audit Committee shall remain present in the Annual General Meeting (AGM) | V | | The Chair of the Audit Committee attended in the 25 AGM held on 26 April 2022 | |
| 5(4)(a) | The Audit Committee shall conduct at least four (4) meetings in a financial year | √ | | There were six (6) meetings he during the reporting period | |
| 5(4)(b) | The quorum of the meeting of the Audit Committee shall be constituted in presence of either two members or two third of the members of the Audit Committee, whichever is higher, where presence of an independent director is a must | V | | In practice | |
| 5(5) | Meeting of the Audit Committee | | | | |
| 5(5)(a) | Oversee the financial reporting process | √ | | The Audit Committee perform as per BSEC's guidelines | |
| 5(5)(b) | Monitor choice of accounting policies and principles | √ | | -do- | |
| 5(5)(c) | Monitor Internal Audit and Compliance, including approval of the Internal Audit and Compliance Plan and review of the Internal Audit and Compliance Report | √ | | -do- | |
| 5(5)(d) | Oversee hiring and performance of external auditors | √ | | -do- | |
| 5(5)(e) | Hold meeting with the external or statutory auditors for review of the annual financial statements before submission to the Board for approval or adoption | V | | -do- | |
| 5(5)(f) | Review along with the management, the annual financial statements before submission to the Board for approval | V | | -do- | |
| 5(5)(g) | Review along with the management, the quarterly and half yearly financial statements before submission to the Board for approval | V | | -do- | |
| 5(5)(h) | Review the adequacy of internal audit function | √ | | -do- | |

ESG Report

Additional Information

| Condition | Title | | tus ("√" has been opriate column) | Demonto (If any) | |
|-----------------|--|-----------|--------------------------------------|---|--|
| No. | Title | Complied | Not Complied | Remarks (If any) | |
| 5(5)(i) | Review the Management's Discussion and Analysis before disclosing in the Annual Report | $\sqrt{}$ | | -do- | |
| 5(5)(j) | Review statement of all related party transactions submitted by the management | $\sqrt{}$ | | -do- | |
| 5(5)(k) | Review Management Letters or Letter of Internal Control weakness issued by statutory auditors | $\sqrt{}$ | | -do- | |
| 5(5)(I) | Oversee the determination of audit fees and evaluate the performance of external auditors | $\sqrt{}$ | | -do- | |
| 5(5)(m) | Oversee whether the proceeds raised through Initial Public Offering (IPO) have been utilised as per the purposes stated in relevant offer document or prospectus approved by the Commission | None | | No IPO was made in the year 2022 | |
| 5(6)(a)(i) | The Audit Committee shall report on its activities to the Board | $\sqrt{}$ | | | |
| 5(6)(a) (ii)(a) | The Audit Committee shall report on conflicts of interests | None | | No such event in the reporting year | |
| 5(6)(a) (ii)(b) | Suspected or presumed fraud or irregularity or material defect identified in the internal audit and compliance process or in the financial statements | None | | No such event in the reporting year | |
| 5(6)(a) (ii)(c) | Suspected infringement of laws, regulatory compliances including securities related laws, rules and regulations; and | None | | No such event in the reporting year | |
| 5(6)(a) (ii)(d) | Any other matter which the Audit Committee deems necessary shall be disclosed to the Board immediately | None | | No such event in the reporting year | |
| 5(6)(b) | Reporting to BSEC (if any, which has material impact on the financial condition and results of operation, unreasonably ignored by the management) | None | | No such event in the reporting year | |
| 5(7) | Reporting to the Shareholders and General Investors of Audit Committee Activities, which shall be signed by the Chair of the Audit Committee and disclosed in the Annual Report | $\sqrt{}$ | | Activities of the Audit Committee are reported on page 35 of the Annual Report | |
| 6(1)(a) | The Company shall have a Nomination and Remuneration Committee (NRC) | $\sqrt{}$ | | NRC is established as per BSEC guidelines | |
| 6(1)(b) | The NRC shall assist the Board in formulation of the nomination criteria or policy for determining qualifications, positive attributes, experiences and independence of directors and top level executive as well as a policy for formal process of considering remuneration of directors, top level executive | V | | The NRC discharges as per given guidelines | |
| 6(1)(c) | The Terms of Reference (ToR) of the NRC shall be clearly set forth in writing covering the areas stated at the condition No. 6(5)(b) | $\sqrt{}$ | | The duties of the NRC are clearly defined in the Board approved NRC Charter as per BSEC's guidelines | |
| 6(2)(a) | The Committee shall comprise of at least three (3) members including an independent director | $\sqrt{}$ | | NRC comprises of three (3) members, which includes one ID | |
| 6(2)(b) | All members of the Committee shall be non- executive directors | $\sqrt{}$ | | All members of NRC are non- executive directors | |
| 6(2)(c) | Members of the Committee shall be nominated and appointed by the Board | $\sqrt{}$ | | All members of the NRC are appointed by the Board | |
| 6(2)(d) | The Board shall have authority to remove and appoint any member of the Committee | √ | | In practice | |
| 6(2)(e) | The Board shall fill the casual vacancy within None one hundred eighty (180) days of such vacancy occurring in the Committee | None | | No such case in the reporting year | |
| 6(2)(f) | The Chairperson of the Committee may appoint or co-opt any external expert and/or member(s) of staff to the Committee as advisor who shall be non-voting member | None | | No such case in the reporting year | |
| 6(2)(g) | The Company Secretary shall act as the secretary of the Committee | $\sqrt{}$ | | In practice | |

| Condition | Title | | tus ("√" has been opriate column) | Demonto (16 am.) | |
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| No. | Title | Complied | Not Complied | Remarks (If any) | |
| 6(2)(h) | The quorum of the NRC meeting shall not constitute without attendance of at least an Independent Director | √ | - | No such case in the reporting year | |
| 6(2)(i) | No member of the NRC shall receive, either directly or indirectly, any remuneration for any advisory or consultancy role or otherwise, other than Director's fees or honourarium from the Company | V | | No such case in the reporting year | |
| 6(3)(a) | The Board shall select 1 (one) member of the NRC to be Chair of the Committee, who shall be an Independent Director | √ | | The Chair of the NRC is an Independent Director | |
| 6(3)(b) | In the absence of the Chair of the NRC, the remaining members may elect one of themselves as Chairperson for that particular meeting, the reason of absence of the regular Chairperson shall be duly recorded in the minutes | None | | No such case in the reporting year | |
| 6(3)(c) | The Chair of the NRC shall attend the annual general meeting (AGM) to answer the queries of the Shareholders | V | | The Chair of the NRC attended in the 25 th AGM held on 26 Apr 2022 | |
| 6(4)(a) | The NRC shall conduct at least one meeting in a financial year | V | | There were five (5) meetings held during the reporting period | |
| 6(4)(b) | The Chair of the NRC may convene any emergency meeting upon request by any member of the NRC | None | | No such case in the reporting year | |
| 6(4)(c) | The quorum of the meeting of the NRC shall be constituted in presence of either two members or two third of the members of the Committee, whichever is higher, where presence of an Independent Director is must | V | | In practice | |
| 6(4)(d) | The proceedings of each meeting of the NRC shall duly be recorded in the minutes and such minutes shall be confirmed in the next meeting of the NRC | √ | | In practice | |
| 6(5)(a) | NRC shall be independent and responsible or accountable to the Board and to the Shareholders | √ | | The NRC performs as per BSEC's guidelines | |
| 6(5)(b)(i)(a) | The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate suitable directors to run the Company successfully | V | | -do- | |
| 6(5)(b)(i)(b) | The relationship of remuneration to performance is clear and meets appropriate performance benchmarks | √ | | -do- | |
| 6(5)(b)(i)(c) | Remuneration to directors, top level executive involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the Company and its goals | V | | -do- | |
| 6(5)(b)(ii) | Devising a policy on Board's diversity taking into consideration age, gender, experience, ethnicity, educational background and nationality | √ | | -do- | |
| 6(5)(b)(iii) | Identifying persons who are qualified to become directors and who may be appointed in top level executive position in accordance with the criteria laid down, and recommend their appointment and removal to the Board | V | | -do- | |
| 6(5)(b)(iv) | Formulating the criteria for evaluation of the performance of independent directors and the Board | V | | -do- | |
| 6(5)(b)(v) | Identifying the Company's needs for employees at different levels and determine their selection, transfer or replacement and promotion criteria | √ | | -do- | |
| 6(5)(b)(vi) | Developing, recommending and reviewing annually the Company's human resources and training policies | √ | | -do- | |
| 6(5)(c) | The Company shall disclose the nomination and remuneration policy and the evaluation criteria and activities of NRC during the year at a glance in its annual report | | | The policy, criteria and activitie of NRC are given on Page 37 of the Annual Report | |
| 7(1) | Statutory auditors not be engaged in the following | I | | | |
| 7(1)(i) 7(1)(ii) | Appraisal or valuation services or fairness opinions Financial information systems design and implementation | √ √ | | As declared by the Auditors -do- | |
| 7(1)(iii) | Book-keeping or other services related to the accounting records or financial statements | √ | | -do- | |

| Condition | Title | | tus ("√" has been opriate column) | Remarks (If any) |
|------------|--|----------|--------------------------------------|--|
| No. | True | Complied | Not Complied | Hemarks (II any) |
| 7(1)(iv) | Broker-dealer services | √ | | -do- |
| 7(1)(v) | Actuarial services | √ | | -do- |
| 7(1)(vi) | Internal audit services or special audit services | V | | -do- |
| 7(1)(vii) | Any service that the Audit Committee determines | V | | -do- |
| 7(1)(√iii) | Audit or certification services on compliance of corporate governance | V | | -do- |
| 7(1)(ix) | Any other service that creates conflict of interest | V | | -do- |
| 7(2) | No partner or employees of the external audit firms shall possess any share of the Company they audit at least during the tenure of their audit assignment of that company; his or her family members also shall not hold any shares in the said company | V | | -do- |
| 7(3) | Representative of external or statutory auditors shall remain present in the Shareholders Meeting (Annual General Meeting or Extraordinary General Meeting) to answer the queries of the shareholders | √ | | The representative of external auditors attended in the 25th AGM held on 26 April 2022 |
| 8(1) | The Company shall have an official website linked with the website of the stock exchange | √ | | In practice |
| 8(2) | The Company shall keep the website functional from the date of listing | √ | | In practice |
| 8(3) | The Company shall make available the detailed disclosures on its website as required under the listing regulations of the concerned stock exchange(s) | √ | | In practice |
| 9(1) | The Company shall obtain a certificate from a practicing Professional Accountant or Secretary (Chartered Accountant or Cost and Management Accountant or Chartered Secretary) other than its statutory auditors or audit rm on yearly basis regarding compliance of conditions of Corporate Governance Code of the Commission and such certificate shall be disclosed in the Annual Report | V | | The Company obtained the certificate from M/S Suraiya Parveen & Associates, Chartered Secretaries, Financial & Management Consultants and such certificate is disclosed on page 70 of the Annual Report. |
| 9(2) | The professional who will provide the certificate on compliance of this Corporate Governance Code shall be appointed by the shareholders in the annual general meeting | √ | | The Board appointed the Compliance Auditor and their appointment was approved by the Shareholders |
| 9(3) | Directors statement in the directors' report whether the Company has complied with these conditions or not | √ | | Detailed status of compliance is given on page 52 of the Annual Report in the compliance schedule as published with the Directors' Report |

Annexure II

Board Meeting and attendance during the year ended 31 December 2022

| Name of Directors | Board Member Since | Number of meetings attended during 2022 |
|------------------------------|--------------------|---|
| Mr. M Shahjahan** | 26 June 2006 | 8/9 |
| Mr. Md. Ashraful Hassan** | 20 January 2010 | 8/9 |
| Mr. Håkon Bruaset Kjøl ** | 14 September 2011 | 7/9 |
| Mr. Øivind Burdal | 18 May 2016 | 9/9 |
| Dr. Salehuddin Ahmed | 12 December 2018 | 9/9 |
| Mr. Jørgen C. Arentz Rostrup | 09 June 2020 | 9/9 |
| Mr. Abdul-Muyeed Chowdhury | 14 September 2020 | 9/9 |
| Ms. Tone Ripel | 18 October 2020 | 9/9 |
| Ms. Nurjahan Begum | 16 December 2021 | 9/9 |
| Mr. Ole Bjørn Sjulstad | 19 October 2022 | 2/2 |
| Mr. Lars Erik Tellmann* | 11 December 2019 | 7/8 |

^{*}Mr. Lars Erik Tellmann retired from the Board on 19 October 2022

^{**}In compliance with the law, the Board granted leave of absence to the members who were unable to attend Board meetings.

Annexure-III

The Pattern of Shareholding as on 31 December 2022

| Name of Shareholders | Status | Shares Held | Percentage |
|---|--------------------------------------|-------------------|---------------|
| i) Parent/Subsidiary/Associate Companie | s | <u>'</u> | |
| Telenor Mobile Communications AS | - | 753,408,154 | 55.80% |
| Grameen Telecom | - | 461,766,409 | 34.20% |
| ii) Directors, Chief Executive Officer, Chie their spouses and minor children | f Financial Officer, Company Secreta | ry, Head of Inter | nal Audit and |
| Mr. Jørgen C. Arentz Rostrup | Chair | - | - |
| Mr. Håkon Bruaset Kjøl | Board Member | - | - |
| Mr. Øivind Burdal | Board Member | - | - |
| Ms. Tone Ripel | Board Member | | |
| Mr. Ole Bjørn Sjulstad | Board Member | - | - |
| Mr. M Shahjahan | Board Member | - | - |
| Mr. Md. Ashraful Hassan | Board Member | - | - |
| Ms. Nurjahan Begum | Board Member | - | - |
| Dr. Salehuddin Ahmed | Board Member | - | - |
| Mr. Abdul-Muyeed Chowdhury | Board Member | - | - |
| Mr. Yasir Azman | Chief Executive Officer | 39,783 | 0.00% |
| Mr. Jens Becker | Chief Financial Officer | - | - |
| Mr. S M Imdadul Haque | Company Secretary | 500 | 0.00% |
| Mr. Hasan Faisal | Head of Internal Audit | 195 | 0.00% |
| iii) Executives (as explained in the BSEC's August 2012) (The following list is prepared based on exe | | 158/134/Admin/ | 44 dated 07 |
| Mr. Hossain Sadat | Head of Public & Regulatory Affairs | 6,876 | 0.00% |
| Mr. Mohammad Sajjad Hasib | Chief Marketing Officer | - | - |
| Mr. Solaiman Alam | Chief Digital Officer | - | - |
| Mr. Jai Prakash | Chief Technology Officer | - | - |
| Mr. Hans Martin Henrichsen | Chief Corporate Affairs Officer | - | - |
| iv) Shareholders holding ten percent or n | nore voting interest | | |
| Telenor Mobile Communications AS | - | 753,408,154 | 55.80% |
| Grameen Telecom | - | 461,766,409 | 34.20% |

Annexure -IV

Declaration by the CEO and the CFO

[As per condition No. 1(5)(xxvi) of Corporate Governance Code 2018]

The Board of Directors

Grameenphone Ltd.

Subject: Declaration on Financial Statements for the year ended on 31 December 2022.

Dear Sirs,

Pursuant to the condition No. 1(5)(xxvi) imposed vide the Commission's Notification No. BSEC/CMRRCD/2006-158/207 Admin/80 dated 03 June 2018 under section 2CC of the Securities and Exchange Ordinance, 1969, we do hereby declare that:

- (1) The Financial Statements of Grameenphone Ltd. for the year ended on 31 December 2022 have been prepared in compliance with International Accounting Standards (IAS) or International Financial Reporting Standards (IFRS), as applicable in Bangladesh and any departure there from has been adequately disclosed;
- (2) The estimates and judgments related to the financial statements were made on a prudent and reasonable basis, in order for the financial statements to reveal a true and fair view;
- (3) The form and substance of transactions and the Company's state of affairs have been reasonably and fairly presented in its financial statements;
- (4) To ensure above, the Company has taken proper and adequate care in installing a system of internal control and maintenance of accounting records;
- (5) Our internal auditors have conducted periodic audits to provide reasonable assurance that the established policies and procedures of the Company were consistently followed; and
- (6) The management's use of the going concern basis of accounting in preparing the financial statements is appropriate and there exists no material uncertainty related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

In this regard, we also certify that:

- (i) We have reviewed the financial statements for the year ended on 31 December 2022 and that to the best of our knowledge and belief:
 - (a) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (b) these statements collectively present true and fair view of the Company's affairs and are in compliance with existing accounting standards and applicable laws; and
- (ii) There are, to the best of knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or in violation of the Code of Conduct for the Company's Board of Directors or its members.

Sincerely yours,

(Yasir Azman)

Chief Executive Officer (CEO)

30 January 2023

(Jens Becker)

Chief Financial Officer (CFO)



Annexure V

Management's Discussion and Analysis

Management's Discussion and Analysis is designed to provide you with a narrative explanation through the eyes of our leadership on how we performed and information about our financial condition and prospects. As the Management's Discussion and Analysis is intended to supplement and complement our financial statements, we recommend that you read this in conjunction with our financial statements for the year ended 31 December 2022.

The Financial and Economic Scenario of Bangladesh and the Globe

Bangladesh's robust economic recovery from the pandemic has been interrupted by supply chain disruptions due to the Russia-Ukraine war, leading to a sharp widening of the current account deficit, rapid decline of foreign exchange reserves, rising inflation and slowing growth. Despite being hit by multiple waves of the Covid-19 pandemic and other global crises, quick and decisive actions by the local authorities, supported by the external environment, led to a much faster rebound than regional peers.

While the real GDP growth rate declined from 7.2% to 6.4% in 2022¹, the IMF expects that GDP growth will grow to 6.7% in 2023 and 7.2% in 2024 (the fiscal year of July-June)¹. To successfully graduate from Least Developed Country status and achieve middle-income status by 2031 and meet the vision for a Smart Bangladesh by 2041, it is imperative to build on past successes and address structural issues to accelerate growth, attract private investment, enhance productivity, and build climate resilience.

However, despite challenges on many fronts, circumstances also offer favourable conditions for the telecoms market in Bangladesh. There remains sizable opportunities to monetise the mobile and fixed data connectivity demand. Growth in data users, migration of both new and existing subscribers to 4G, and pushing beyond core services are crucial drivers for revenue growth; as a result, LTE network expansion and providing superior experience for customers will remain the priority for the operators in the short term.

Total Subscription (million)

79.1

44.0%

83.3

46.1%

Overall Operating Performance in 2022

Grameenphone generated total revenue of BDT 150.4 billion (2021: BDT 143.1 billion), with a growth of 5.1% in 2022 compared to the previous year. Operating profit increased in 2022 amidst adverse impact from SIM sale restrictions. The growth in operating profit was mainly driven by growth in revenue, lower restructuring and operation & maintenance costs, which was partially offset by higher depreciation, market spend and spectrum charges resulting in a 0.4% increase from last year. Net profit after tax for 2022 stood at BDT 30.1 billion (2021: BDT 34.1 billion). Grameenphone's subscriber growth impacted by SIM sale restrictions in the second half of 2022, resulted in 4.2 million lower subscriber numbers, taking the year-end subscriber base to 79.1 million.

to 79.1 million.

2021

Subscription (million)
End-of-Year Market Share

Total number of internet users stood at 43.6 million at the end
of 2022 which was 55% of the total subscriber base. This figure

also includes 34.2 million 4G data users, which was 23.6% higher than last year. Number of Grameenphone 4G sites reached more than 19,000 as coverage expansion continued through 2022; this resulted in 97.9% 4G network population coverage for Grameenphone. In order to facilitate the growing demand for data, Grameenphone deployed 10.4MHz of spectrum across more than 18,000 sites. In addition, Grameenphone also acquired an additional 60MHz spectrum in 2022. With this additional spectrum the Company was much better positioned to strengthen customer experience and service quality, contribute to Bangladesh's digitalisation and meet the growing needs for high-speed internet in rural and urban areas.

Grameenphone delivered improved topline growth momentum, amidst a challenging business and macroeconomic environment, through growth in bundle and data services, supported by continued investment in deployment of new spectrum, accelerated 4G rollout and expansion of coverage sites in 2022.

Customers and Average Revenue/Minutes per User (ARPU & AMPU)

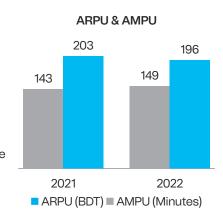
The Grameenphone subscription base stood at 79.1 million at the end of 2022, a 5% de-growth from last year. According to BTRC published information, Grameenphone's subscription market share stood at 44.0% at year-end, which was a 2.1 pp decrease from last year.

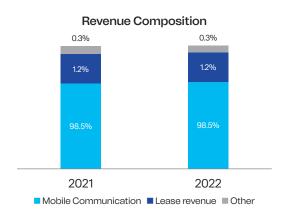
^{1*}Source - IMF, February and October 2022

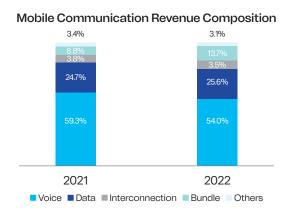
ARPU increased to BDT 149 in 2022 (2021: BDT 143), mainly due to higher contribution from the bundle & data segment, which was partly offset by a lower contribution from voice services. In 2022, AMPU was 196 minutes (2021: 203 minutes) with a decrease of 3.3%, mainly attributed to voice call shift to OTT platform and macroeconomic challenges.

Revenue Performance

Grameenphone reported total revenue of BDT 150.4 billion for the year 2022 (2021: BDT 143.1 billion), with 5.1% growth. The increase in total revenue came mainly from higher mobile communication revenue, which was driven by higher bundle and data only services, and partly offset by lower voice only revenue.



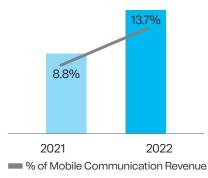




Grameenphone revamped its data portfolio in 2022 due to the implementation of 15% VAT on data services, in response to changes in the national budget. Considering customer needs, Grameenphone introduced exclusive data only products while continued focus on user friendly bundle offers. With continued drive on attractive bundle packs, bundle services revenue grew by 63.1% compared to last year. As a result, bundle revenue mix in mobile communication revenue increased to 13.7% compared to 8.8% last year.

Revenue from voice only services decreased by 4.1%, while data only revenue increased by 9.2%. The growth in data revenue contributed by 52.7% growth in data usage.

Interconnection revenue continued to decrease in 2022 with a de-growth of 2.3%. In addition to the increasing proliferation of OTT services, interconnect revenue growth in 2022 was further impacted by reduction in the international call termination rate.

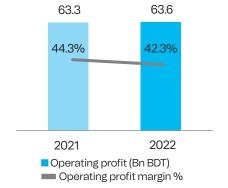


Bundle Revenue Contribution

Cost and Margin Review

Total operating expense of Grameenphone stood at BDT 86.8 billion (2021: BDT 79.7 billion) an 8.9% increase compared to last year. The growth in operating expense came from higher spectrum charges, depreciation & amortisation, sales, marketing & commission, other operating expense, and cost of material & traffic charges, partly offset by lower operation & maintenance and restructuring costs. Higher sales, marketing and commission cost was mainly driven by higher revenue and an enhanced market drive to support the topline growth momentum, partly mitigated by an increased share of digital sales. Higher depreciation resulted from acquisition of spectrum & RoU asset. The de-growth in operation and maintenance cost resulted from lower service maintenance fee as a result of negotiation outcome.

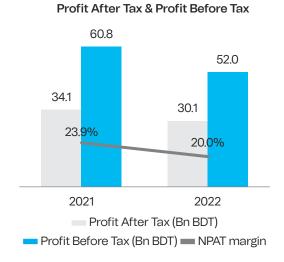




BDT 7.3 billion increase in total revenue and BDT 7.1 billion increase in operating expense contributed to a BDT 0.3 billion increase in operating profit in 2022. Operating Grameenphone profit margin stood at 42.3% (2021: 44.3%).

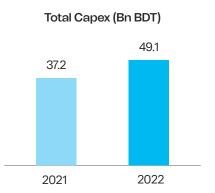
Profit after Tax

The Net profit after tax for 2022 was stood at BDT 30.1 billion (2021: 34.1 billion) with a margin of 20%, which was 3.8pp lower compared to last year. BDT 4 billion decrease in net profit after tax resulted from BDT 8.8 billion lower profit before tax, mainly due to higher finance costs resulted from regulatory disputes and forex losses, and was partly offset by a BDT 4.8 billion lower tax expense.



Capital Expenditure (Capex) and Network Updates

In 2022, Grameenphone reported BDT 49.1 billion (2021: BDT 37.2 billion) as capital expenditure including the cost of acquisition of 60MHz spectrum, with a 'total capex to sales' ratio of 32.6%. Majority of the investments in 2022 were related to spectrum acquisition, rolling out of 4G sites, capacity and coverage expansion- all in order to ensure improved voice and data experience for customers. In 2022, Grameenphone rolled out 2,000+ new 4G sites, taking the total number of 4G sites to 19,000+, covering 97.6% of the population under the 4G network (2021: 94.1%). With 1,700+ new coverage sites in 2022, Grameenphone's total site locations reached more than 20,000, covering 99.6% of the total population.



Comparative analysis of Financial Performance, Financial Position, and Cash Flows

Major areas of financial performance, financial position as well as cash flows [including effects of inflation (Table – 2)] against the immediate preceding five years are as follows:

Table - 1:

| | | 1 | | | | |
|--|----------|----------|----------|----------|------------------|------------------|
| Reported numbers | 2022 | 2021 | 2020 | 2019 | 2018 Restated | 2017 Adjusted |
| Financial Performance (in million BDT) | | | | | | |
| Revenue | 150,403 | 143,066 | 139,606 | 143,656 | 132,832 | 128,436 |
| Operating Profit | 63,598 | 63,336 | 63,440 | 66,652 | 56,777 | 49,340 |
| Profit Before Tax | 51,990 | 60,821 | 62,801 | 63,899 | 54,848 | 46,419 |
| Net Profit After Tax | 30,092 | 34,129 | 37,187 | 34,517 | 33,363 | 26,146 |
| Financial Position (in million BDT) | | | | | | |
| Paid-up Capital | 13,503 | 13,503 | 13,503 | 13,503 | 13,503 | 13,503 |
| Shareholders' Equity | 46,211 | 49,879 | 52,108 | 38,347 | 36,836 | 31,388 |
| Total Assets | 185,087 | 163,007 | 148,184 | 148,734 | 138,713 | 130,220 |
| Total Liabilities | 138,877 | 113,128 | 96,077 | 110,387 | 101,877 | 98,832 |
| Current Assets | 12,094 | 9,868 | 9,931 | 20,999 | 13,369 | 20,658 |
| Current Liabilities | 92,933 | 85,236 | 76,656 | 90,426 | 82,963 | 78,274 |
| Non-current Assets | 172,994 | 153,139 | 138,253 | 127,735 | 125,345 | 109,562 |
| Non-current Liabilities | 45,994 | 27,892 | 19,420 | 19,961 | 18,914 | 20,558 |
| Cash Flows (in million BDT) | | | | | | |
| Net Cash generated from Operating Activities | 63,813 | 57,814 | 33,572 | 57,393 | 60,413 | 57,771 |
| Net Cash used in Investing Activities | (21,571) | (18,786) | (11,217) | (14,263) | (30,200) | (12,944) |
| Net Cash used in Financing Activities | (41,983) | (38,878) | (33,517) | (35,308) | (36,699) | (35,336) |

Additional Information

| Reported numbers | 2022 | 2021 | 2020 | 2019 | 2018 Restated | 2017 Adjusted | | | | | |
|--|--------|-------|-------|-------|------------------|------------------|--|--|--|--|--|
| Financial Ratios | | | | | | | | | | | |
| Current Asset to Current Liability | 0.13 | 0.12 | 0.13 | 0.23 | 0.16 | 0.26 | | | | | |
| Debt to Equity | 1.23 | 0.75 | 0.42 | 0.62 | 0.50 | 0.63 | | | | | |
| Operating Profit Margin | 42% | 44% | 45% | 46% | 43% | 38% | | | | | |
| Net Profit Margin | 20% | 24% | 27% | 24% | 25% | 20% | | | | | |
| Return on Equity | 63% | 67% | 82% | 92% | 98% | 84% | | | | | |
| Return on Total Assets | 17% | 22% | 25% | 24% | 25% | 20% | | | | | |
| Ordinary Shares Information | | | | | | | | | | | |
| Ordinary Shares Outstanding (in million) | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | | | | | |
| Face Value per share (BDT) | 10 | 10 | 10 | 10 | 10 | 10 | | | | | |
| Cash Dividend on Paid-up Capital ¹ | 220% | 250% | 275% | 130% | 280% | 205% | | | | | |
| Dividend Pay out ¹ | 98.72% | 99% | 100% | 51% | 113% | 106% | | | | | |
| NAV per Share (BDT) ² | 34.22 | 36.94 | 38.59 | 28.40 | 27.28 | 23.25 | | | | | |
| Net Operating Cash Flow per Share (BDT) ³ | 47.26 | 42.82 | 24.86 | 42.50 | 44.74 | 42.78 | | | | | |
| Earnings Per Share (BDT) ³ | 22.29 | 25.28 | 27.54 | 25.56 | 24.71 | 19.36 | | | | | |

 $[\]hbox{*Gain/loss on disposal of property, plant and equipment has been included in operating profit.}\\$

ESG Report

Table - 2:

| Inflation Adjusted numbers | 2022 | 2021 | 2020 | 2019 | 2018 Restated | 2017 Adjusted | | | |
|--|----------|----------|----------|----------|------------------|------------------|--|--|--|
| Financial Performance (in million BDT) | | | | | | | | | |
| Revenue | 112,206 | 114,951 | 118,385 | 128,751 | 125,574 | 128,436 | | | |
| Operating Profit | 47,447 | 50,889 | 53,796 | 59,736 | 53,675 | 49,340 | | | |
| Profit Before Tax | 38,786 | 48,868 | 53,255 | 57,269 | 51,851 | 46,419 | | | |
| Net Profit After Tax | 22,448 | 27,422 | 31,534 | 30,935 | 31,540 | 26,146 | | | |
| Financial Position (in million BDT) | | | | | | | | | |
| Paid-up Capital | 13,503 | 13,503 | 13,503 | 13,503 | 13,503 | 13,503 | | | |
| Shareholders' Equity | 34,475 | 40,076 | 44,187 | 34,369 | 34,824 | 31,388 | | | |
| Total Assets | 138,082 | 130,973 | 125,659 | 133,302 | 131,134 | 130,220 | | | |
| Total Liabilities | 103,607 | 90,896 | 81,472 | 98,934 | 96,310 | 98,832 | | | |
| Current Assets | 9,022 | 7,928 | 8,421 | 18,820 | 12,638 | 20,658 | | | |
| Current Liabilities | 69,331 | 68,486 | 65,004 | 81,044 | 78,430 | 78,274 | | | |
| Non current Assets | 129,059 | 123,044 | 117,238 | 114,482 | 118,496 | 109,562 | | | |
| Non current Liabilities | 34,276 | 22,411 | 16,468 | 17,890 | 17,880 | 20,558 | | | |
| Cash Flows (in million BDT) | | | | | | | | | |
| Net Cash generated from Operating Activities | 47,607 | 46,452 | 28,469 | 51,438 | 57,112 | 57,771 | | | |
| Net Cash used in Investing Activities | (16,093) | (15,094) | (9,512) | (12,783) | (28,549) | (12,944) | | | |
| Net Cash used in Financing Activities | (31,321) | (31,238) | (28,423) | (31,645) | (34,694) | (35,336) | | | |
| | | | | | | | | | |
| Inflation Rate | 7.70% | 5.54% | 5.69% | 5.48% | 5.78% | 5.44% | | | |

^{*}Inflation Rate Source: Bangladesh Bureau of Statistics

¹Including proposed dividend

 $^{^{\}rm 2}\,\textsc{Based}$ on BDT 10 equivalent ordinary share outstanding on 31 December

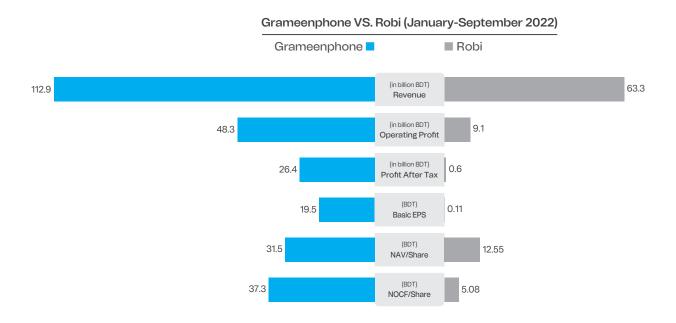
 $^{^{\}rm 3}\,\textsc{Based}$ on weighted average number of shares of BDT 10 each

^{*}Since inflation rates are only available for fiscal years, they have been applied for the financial years

Comparison of Financial Performance, Financial Position, and Cash Flow with the peer industry scenario

Peer companies of Grameenphone in the telecommunication industry in Bangladesh include Robi Axiata Limited (Robi), Banglalink Digital Communications Limited and Teletalk Bangladesh Ltd. (Teletalk). Among these three companies, Robi Axiata Limited (Robi) has listed with Dhaka Stock Exchange and Chittagong Stock Exchange and thus allowing for comparative benchmarking.

Following is the comparative peer review with Robi Axiata Limited and its subsidiary, based on Robi's latest available 3rd Quarter/9 Months Un-audited Financial Statements.



Accounting Policies and Estimation for Preparation of Financial Statements

The Financial Statements of Grameenphone have been prepared in accordance with International Financial Reporting Standards (IFRS), the Companies Act 1994, the Securities and Exchange Rules 2020, relevant guidelines issued by the Bangladesh Securities and Exchange Commission, Financial Reporting Act, 2015 and other applicable laws in Bangladesh. Detail of the accounting policies and estimation used for preparation of the Financial Statements of the Company are disclosed in the notes 2 & 3 of the financial statements.

Changes in Accounting Policies and Estimation

The accounting policies applied are consistent with those applied in the previous financial year.

Risks and Concerns Related to the Financial Statements

Grameenphone has a structured process to identify Financial Statement risks and implement mitigating controls to ensure Financial Statement gives true and fair view of the events and transactions during the period.

The Company has an integrated process to review the risks arising from transactions, processes, and people, as well as from the external and regulatory environment. Every year, Financial Statement risks are reviewed, involving control and process owners, to identify risks effectively so that Financial Statement assertions are met. Grameenphone follows a risk-based approach where both standard and local risks are addressed. Standard Risks are risks common to all Telenor Business Units and Local Risks are Grameenphone specific risks that arise due to local business processes, people and the regulatory environment we operate in. Each risk is evaluated through a probability and impact matrix and categorised into a four-point rating scale (Very High, High, Medium and Low).

Adequate controls are designed for processes to mitigate the identified risks to an acceptable level. "Risk Assessment" is being conducted annually to amend control description and strengthen control mechanism to ensure effective and efficient risk management framework. Risk mitigation status is being monitored through two control-testing methods i.e., self-assessment and direct testing, twice a year (Interim and Year-end). Details of the ICFR activity is presented in the Internal Control over Financial Reporting (ICFR) section of the Annual Report on page 42.

Future Plan of Grameenphone 2023

Grameenphone will continue to capitalise on the data revolution by providing a greater customer experience and providing users with greater benefits. We will continue to invest in our technological capabilities, which will enable us to bring minds and ideas together. Grameenphone has been a partner in Bangladesh's development journey for more than two decades and going forward we see our role being strengthened in realising the Bangladesh government's vision of becoming a Smart Bangladesh and a digitally connected society. As an enabler to these ambitions, we will focus on a sharper strategy, that maximises investment for top-line revenue and EBIDTA growth but also maximises cash flow.

Our strategy is broken down into the following four key Value Drivers:

- 1. **Driving Growth:** Our focus will be driving growth through providing a superior network experience to our valued customers. We will continue our effort on digitisation and simplification, as well as greater efficiency in core operations. This will allow Company to invest and scale revenue from beyond core streams.
- 2. Ensure Superior Experience: Strong emphasis will be put on building IT stability and modernising our digital, billing, and analytics capabilities. Our focus on this key value driver should result in a superior customer experience that strengthens our Network leadership position.
- 3. Drive Modernisation: The modernisation initiatives will continue through enhancement and swapping of existing resources. Along with that, digitisation and simplification of the customer journey will continue across all digital assets and channels. Greater focus will be placed on developing people front, particularly on building leadership, competence, engagement and HSSE.
- 4. Strengthen BEM: We will strengthen long-term relations and perception through stakeholder advocacy, narrative creation, addressing social impact, and climate and privacy awareness. We will continue our dialogue with top stakeholders to mitigate ongoing regulatory issues. We will continue to take a socially responsible position by strengthening digital and youth skills, and expanding on Online Safety at the national level and across new/digital business.

The key value drivers outlined above will be driven with a strong emphasis on developing a culture and mindset across the value chain that will establish safety as an integral part of the business.

Our endeavour is to make ourselves future ready while delivering strong results in both customer experience and financials KPIs to meet the expectations from our Shareholders, stakeholders and above all from our customers. As we contend with a fragmented value chain governed by a dynamic regulatory regime, we remain proactive in addressing regulatory and network experience issues and delivering on our strategic ambitions through strong market execution – thereby enhancing the quality of life for our customers.

(Yasir Azman)

Chief Executive Officer (CEO)

30 January 2023



Suraiya Parveen & Associates

(Chartered Secretaries, Financial & Management Consultants)

[Certificate as per condition No.1 (5) (XXVII)]

Report to the Shareholders of Grameenphone Ltd. on compliance on the Corporate Governance Code

We have examined the compliance status to the Corporate Governance Code by Grameenphone Ltd. for the year ended on December 31, 2022. This Code relates to the Notification No. BSEC/CMRRCD/2006-158/207/Admin/80 dated June 03, 2018 of the Bangladesh Securities and Exchange Commission.

Such compliance with the Corporate Governance Code is the responsibility of the Company. Our examination was limited to the procedures and implementation thereof as adopted by the Management in ensuring compliance to the conditions of the Corporate Governance Code.

This is a scrutiny and verification and an independent audit on compliance of the conditions of the Corporate Governance Code as well as the provisions of relevant Bangladesh Secretarial Standards (BSS) as adopted by Institute of Chartered Secretaries of Bangladesh (ICSB) in so far as those standards are not inconsistent with any condition of this Corporate Governance Code.

We state that we have obtained all the information and explanations, which we have required, and after due scrutiny and verification thereof, we report that, in our opinion:

- (a) The Company has complied with the conditions of the Corporate Governance Code as stipulated in the above mentioned Corporate Governance Code issued by the Commission;
- (b) The Company has complied with the provisions of the relevant Bangladesh Secretarial Standards (BSS) as adopted by the Institute of Chartered Secretaries of Bangladesh (ICSB) as required by this Code;
- (c) Proper books and records have been kept by the company as required under the Companies Act, 1994, the securities laws and other relevant laws; and
- (d) The Governance of the Company is satisfactory.

Dhaka, Dated January 30, 2023



For Suraiya Parveen & Associates Chartered Secretaries

> Suraiya Parveen, FCS Chief Executive Officer